

**Strategic Direction Two:
Fully Integrate the System**

The Minnesota State Colleges and Universities will become a more fully coordinated and integrated system of distinct higher education institutions that provide high-quality education.

Rationale - A primary reason for creating the Minnesota State Colleges and Universities System was to coordinate programs and services, providing students with easy and seamless access to higher education. The system has a public responsibility to fully integrate its programs and services to provide students with access to the collective programs, services and strengths of its distinct institutions.

Indicator 3: Fiscal & Physical Capital Utilization

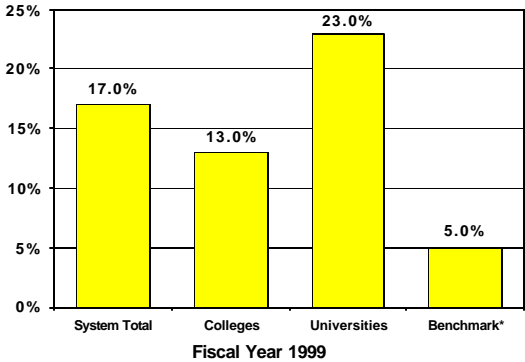
Measure 3B: Facilities Measures

Definition: Measure 3B-1 is the facilities condition index. The numerator is the total dollar amount of existing major maintenance repairs and replacements as identified by a comprehensive facilities condition audit. The denominator is the current replacement value for all college and university educational and general facilities. Measure 3B-2 is the expenditures for facilities renewal per gross square foot of space. The numerator includes expenditures for repair and replacement, Higher Education Asset Preservation and Renewal Allocation, capital renewal and campus maintenance. The denominator is gross square feet of academic space.

Significance: Measures 3B-1 and 3B-2 are key measures of the system’s facilities resource stewardship.

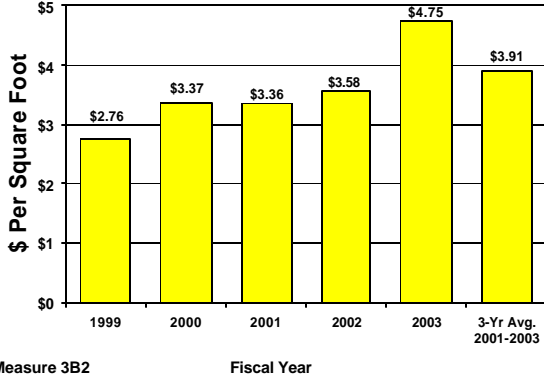
Measure: The system’s facilities condition index was 17 percent in 1999, the last time a facilities condition audit was conducted, as shown in Figure 3B-1. This compares to a breakpoint between good and excellent of 5 percent. Resources for facilities renewal increased from \$2.76 per square foot in Fiscal Year 1999 to \$4.75 per square foot in Fiscal Year 2003, as shown in Figure 3B-2.

**Figure 3B-1
FACILITIES CONDITION INDEX
EXCEEDS BENCHMARK**



Measure 3B1 * 5% is breakpoint between good and excellent.

**Figure 3B-2
INCREASING RESOURCES FOR
FACILITIES RENEWAL**



Measure 3B2 Fiscal Year